OFFICE OF THE UNDER SECRETARY OF DEFENSE



3000 DEFENSE PENTAGON WASHINGTON DC 20301-3000

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MEMORANDUM FOR SERVICE ACQUISITION EXECUTIVES

DIRECTOR, DEFENSE PROCUREMENT

DEPUTY ASSISTANT SECRETARY OF THE ARMY

(PROCUREMENT)

DIRECTOR OF ACQUISITION BUSINESS MANAGEMENT (NAVY)

DEPUTY ASSISTANT SECRETARY OF THE AIR FORCE (CONTRACTING)

DEPUTY CHIEF FINANCIAL OFFICER

OFFICE OF THE DEPUTY GENERAL COUNSEL (ACQUISITION AND LOGISTICS)

OFFICE OF THE DEPUTY GENERAL COUNSEL (FISCAL)
DEPUTY ASSISTANT INSPECTOR GENERAL AUDITING
DIRECTOR, DEFENSE SECURITY COOPERATION AGENCY
DIRECTOR, DEFENSE FINANCE AND ACCOUNTING SERVICE
DIRECTOR, DEFENSE LOGISTICS AGENCY
COMMANDER, DEFENSE CONTRACT MANAGEMENT COMMAND
CEO, ALLIEDSIGNAL

SUBJECT: Charter for Defense Contract Management Command (DCMC) and AlliedSignal Quality Assurance Strategic Alliance
Rapid Improvement Team (RIT)

To make our contract administration practices more efficient, DCMC has initiated efforts to improve its approach to quality assurance with selected major suppliers by eliminating unnecessary source inspection and developing alternative methods of assuring quality. As part of the strategy to integrate commercial and military product-lines and processes, DCMC intends to pursue Command-wide innovations and strategies that will result in best business practices within overall management of risks, decreased response times, decreased administrative costs and no impact to product quality.

Through the use of a new acquisition and logistics change initiative called the Rapid Improvement Team (RIT), a crossfunctional team will be assembled to assist and rapidly deploy this corporate initiative between DoD and AlliedSignal. This RIT will largely consist of members from the AlliedSignal Corporate Council who are charged to coordinate a strategy acceptable to all stakeholders. Other stakeholders will include key AlliedSignal representatives; Commander, DCMC; Commander, DLSC; and representatives from DLA's GC, DCAA, DFAS, Army, Navy,



and Air Force, OSD, the Military Services, DCMC, DLA and DFAS. The RIT will be co-chaired by Ms. Jill Pettibone, DCMC; Mr. William Mounts, ODUSD(AR); Mr. William Kenny, DLA; and Ms. Karen Wilson, AlliedSignal.

The RIT will convene December 15-17, 1999, in the Waelchli Center, Building 292 at Fort Belvoir, VA.

I am tasking the RIT to identify a mutually acceptable strategic alliance approach between the Department of Defense and AlliedSignal premised on a near-term, performance-based, implementation plan. They are to report back to me by February 1, 2000, the RIT results and the proposed decision process model for potential application across the Department.

Due to the accelerated timeframe for initiation of the RIT, a preliminary list of representatives has been generated by DCMC. Please forward any additional recommendations to Mr. Peter Angiola, DCMC, not later than December 10, 1999. Mr. Angiola can be reached at (703)767-7504 or by e-mail peter angiola@hq.dla.mil.

The RIT will be used to accelerate the implementation of a Strategic Supplier Alliance with mutual benefits to both industry and Government.

for Stan Z. Soloway
Deputy Under Secretary of Defense

Acquisition Reform)

Attachment:

Stakeholder Preliminary Listing

Stakeholders for AlliedSignal Quality Assurance Strategic Supplier Alliance RIT

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TBD DCMC reps from several other Allied sites					
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FAA	* Daniel Salvano Ken Ward		Daniel.salvano@faa.gov ken.ward@faa.gov		67-3552 67-9080
* Not confirmed					
Observers/Support: Acquisition Reform Office					
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